



SUB-REGIONAL OPERATING GROUP (SROG) Advisory Committee

MEETING NOTICE AND TENTATIVE AGENDA - *AMENDED*

Thursday, November 20, 2025 – 1:00 p.m.

[Zoom Link](#)

A. Call to Order—Mr. Mark Roye, Chair, Glendale

B. General Business—Items for Discussion and Possible Action

1. Approval of the Minutes from the October 16, 2025 Meeting
2. Schedule Next Meeting Date: Thursday, December 18, 2025, at 1:00 p.m.
3. Information Items
 - a. Multi-City Project Analysis of the 91st Avenue WWTP
 - b. Aging Report
 - c. Statement of Revenues and Expenses
4. Acceptance of the SROG Capital Improvement Projects Cash Flow Estimate

As required by Addendum Number 6 of the SROG Agreement, the cash flow estimate is being presented for your review. The approved cash flow estimate will be the basis for the advance CIP billings for the months of January through June 2026.

C. Future Agenda Items

D. Adjournment

DRAFT

SROG ADVISORY COMMITTEE
MEETING MINUTES
October 16, 2025

MEMBERS

Mark Roye, Chair, Glendale
Erish Bonz for Craig Caggiano, Tempe
Bryan Cassens, Scottsdale
Stacey Kisling, Phoenix
Arif Rahman, Mesa

OTHERS

Michelle Barclay, AMWUA	Gus Lopez, Wilson Engineers
Tara Gonzales, Phoenix	Tiffani Roberts, Phoenix
Sara He, Mesa	Steve Todd, Wilson Engineers
Kyle Kraft, Phoenix	

A. Call to Order

Ms. Kisling called the meeting to order at 1:05 p.m.

B. General Business – Items for Discussion and Possible Action

1. Approval of the Minutes from the April 21, 2025 Meeting

Upon a motion by Ms. Kisling, a second by Mr. Rahman, and unanimous approval, the minutes of the April 21, 2025 meeting were approved.

2. The next SROG Advisory Committee meeting was scheduled for Thursday, November 20, 2025, 1:00 p.m.

3. Information Items

There were no comments on the information items.

4. Flow and Loading Projections for Fiscal Year 2026-27

Mr. Lopez of Wilson Engineers presented the Flow and Loading Projections for Fiscal Year 2026-27. He stated that the figures are not significantly changed from recent years. He

said Mesa has been adjusting based on construction they've been undertaking, but the other cities are based on historical flows. Mr. Lopez pointed out that the COD figures are also similarly based on historical data. Regarding TSS, Mr. Lopez explained that Phoenix has higher values for Fiscal Year 2025-26, and now also projected for Fiscal Year 2026-27 due to impact from 23rd Avenue.

Mr. Lopez stated that Wilson met with each SROG city and discussed individual projections, as well as future plans that could impact these projections in the future.

Upon a motion by Ms. Kisling, a second by Mr. Roye, and unanimous approval, the SROG Advisory Committee recommended to the SROG Committee that the Influent Flow and Loading Projections for Fiscal Year 2026-27 be adopted as presented by Wilson engineers.

5. Gross Beta Technical Memo

Ms. Smith explained that there were some gross beta exceedances at the 91st Ave WWTP, and Hazen and Sawyer did a study at the request of the Environmental Services Division. This study was presented to TAC and then SPEC. Glendale asked for some modifications. Those changes were to add Appendix B which contains all of the gross beta data that was used in this analysis.

Upon a motion by Ms. Kisling, a second by Mr. Rahman, and unanimous approval, the SROG Advisory Committee recommended to the SROG Committee, acceptance of the 91st Avenue Wastewater Treatment Plant Gross Beta Investigation Report prepared by Hazen and Sawyer as presented by the City of Phoenix.

5. Request to Advertise – Aeration Rehab - WS9010020

Mr. Kraft explained that the purpose of project is to address deficiencies in the various plant blower buildings. These buildings include blower building two, building three, building four, the unified plant blower building and the centering treatment facility, and the CTF blower building. The project may include, but is not limited to the blower buildings themselves, the roofs, the drains, the HVAC systems, bridge cranes, doors, roll up doors, structural columns, beams, systems for structural support, electrical instrumentation and control systems, including conduit and wire, ancillary support systems such as air intake plenums, bag houses, filters, blower cooling systems and air compressors, blowers, motors, piping, guide vanes, valves, programming instrumentation and controls.

Mr. Kraft stated that the purpose of this project is to holistically go through this and address issues. He provided photos of some of the buildings and equipment and explained what was shown in each, including the age of the facilities and equipment.

Mr. Roye asked about the future plans for Blower Building 1, and Mr. Kraft responded it would likely be used for storage, although the roof is being looked at.

Mr. Bonz stated that there are differences in this presentation since it was given at the SPEC meeting. Mr. Kraft responded that he was asked to add more detail to this presentation at the SPEC meeting and he did so at Mr. Bonz's request. Mr. Bonz asked where the estimates came from. Mr. Kraft responded that there have been a number of assessments done and the numbers have come from that work. He pointed out that the authorization requested is for a not to exceed amount, and that we will begin with a study and refine the scope to determine the final total. Mr. Bonz asked if the buildings were maintained by City of Phoenix staff, how did structural issues occur? Mr. Kraft responded that 45 years of corrosion needs to be addressed due to aging.

Mr. Roye asked if these figures have been escalated from the initial values in older assessments, Mr. Kraft confirmed that they are in fact escalated.

Upon a motion by Ms. Kisling, and a second by Mr. Roye, the SROG Advisory Committee recommended that the SROG Committee authorize the City of Phoenix to advertise, select and negotiate scope of work and fee for professional services for an amount not to exceed \$8 million to provide professional consultant services for Design and CA&I services related to the 91st Avenue WWTP Aeration Rehabilitation Project. Funds for these services will be budgeted in WS90100120, which is in the SROG CIP Cash Flow beginning Fiscal Year 2025-26. The project number WS90100120, will be billed per billing schedule 56 the percentages are as follows, 6.45% Glendale, 14.29% Mesa, 55.16% Phoenix, 9.9% Scottsdale and 14.20% Tempe. Mr. Bonz opposed.

Upon a motion by Ms. Kisling, and a second by Mr. Rahman, the SROG Advisory Committee recommended that the SROG Committee authorize the City of Phoenix to advertise, select and negotiate scope of work and fee for an amount not to exceed \$40,600,000 to provide pre construction and construction services by the construction manager at risk related to the 91st Avenue WWTP, Aeration Rehabilitation Project. Funds for these services will be budgeted in WS90100120, and are in the SROG CIP Cash Flow beginning in Fiscal Year 2025-26. The project number WS90100120, will be billed per billing schedule 56 the percentages are as follows, 6.45% Glendale, 14.29% Mesa, 55.16% Phoenix, 9.9% Scottsdale and 14.2% Tempe. Mr. Bonz opposed.

C. Future Agenda Items

There was no discussion of this item.

D. Adjournment

The meeting adjourned at 1:38 p.m.

Multi-City Project Analysis
Detail of Expenditures As of August 31, 2025

AGENDA ITEM #3A

Table 1

<i>WBS Element</i>	<i>Project Title</i>	<i>Current Month Expenditures</i>	<i>Project To-Date Cost</i>	<i>Outstanding Contractual Amount</i>	<i>Total Project Cost</i>
WS90100021	Flood Protection - Toxicity TIE/TRE	0.00	169,591.05	0.00	169,591.05
WS90100052	91st Ave-Two Phase Digester Study	0.00	8,395,331.23	0.00	8,395,331.23
WS90100092	91st Ave Instrumntation & Control	48,842.88	8,393,774.50	1,956,961.81	10,350,736.31
WS90100093	91st Ave WWTP Pipe/Equip Coating	56,540.00	6,204,487.57	265,364.05	6,469,851.62
WS90100094	91st Ave WWTP Safety	157,043.63	6,448,197.26	1,637,870.44	8,086,067.70
WS90100095	91st Ave WWTP Work & Asset Mgt	6,448.08	1,205,685.62	874,724.61	2,080,410.23
WS90100098	91st Ave Solar Drying Beds Imprvmnts	0.00	5,143,596.81	0.00	5,143,596.81
WS90100099	91st Ave Groundwater Wells Imprvmnts	0.00	6,096,648.43	0.00	6,096,648.43
WS90100100	91st Ave Support Facilities Rehab	179,727.00	13,443,036.01	3,069,542.28	16,512,578.29
WS90100101	91st Ave Process Piping Rehab	536,003.71	13,654,740.90	1,991,502.02	15,646,242.92
WS90100103	Toxicity Identification Evaluation	0.00	136,266.51	80,508.00	216,774.51
WS90100104	Multi-Phase Process Improvements	0.00	3,236,866.98	0.00	3,236,866.98
WS90100105	91st Ave WWTP Process Control 2016	123,361.94	8,746,470.38	1,014,930.60	9,761,400.98
WS90100106	91st Ave WWTP Fire Safety	391,216.97	9,142,642.35	2,347,734.71	11,490,377.06
WS90100107	91st Ave WWTP Facility Assessment	375.50	2,080,586.20	20,546.76	2,101,132.96
WS90100109	91st Ave WWTP Facility Rehab	1,125,605.72	20,554,427.96	3,689,340.06	24,243,768.02
WS90100111	91st Ave WWTP Solids Rehab Phase 1	53,467.94	35,429,377.32	42,458,774.77	77,888,152.09
WS90100112	91st Ave WWTP Plant 2B Rehab	1,772,766.82	75,038,368.98	11,624,133.90	86,662,502.88
WS90100113	Process Cntrl Sys Imp-91st Ave WWTP	353,394.00	1,079,758.00	1,918,491.14	2,998,249.14
WS90100114	91st Ave WWTP Plant 1A Rehab	22,508.70	22,508.70	0.00	22,508.70
WS90100115	91st Ave WWTP Master Plan	87,629.57	891,876.98	234,676.60	1,126,553.58
WS90120037	91st Ave WWTP Local Limits Study 12-13	3,128.00	126,785.04	83,322.27	210,107.31
WS90140006	Tres Rios Reuse/Recharge Phase II	0.00	62,243,910.72	0.00	62,243,910.72
WS90140016	Tres Rios Rehab and Replacement	4,216.00	3,109,115.13	1,471,270.88	4,580,386.01
WS90160084	SROG Interceptor Capacity Improvements	0.00	655,074.36	0.00	655,074.36
WS90160098	Glendale GL02 Metering Station	77,605.81	3,657,960.85	1,255,809.21	4,913,770.06
WS90160100	SAI 51 Ave Siphons Assessment SROG	0.00	1,498,273.30	0.00	1,498,273.30
WS90160106	SRO Condition Assessment	0.00	630,017.11	1,008,738.51	1,638,755.62
WS90160107	SAI Condition Assessment	0.00	1,748,315.24	310,471.92	2,058,787.16
WS90160114	SROG/SAI Intrcpt Projects 1,2,3 & 4	2,584.00	2,584.00	0.00	2,584.00
Total		5,002,466.27	299,186,275.49	77,314,714.54	376,500,990.03

MULTI-CITY PROJECT ANALYSIS
DETAIL OF OUTSTANDING CONTRACTS AS OF SEPTEMBER 30, 2025
TABLE II

PROJECT INDEX	CONTRACT NUMBER	VENDOR	CONTRACT AMOUNT	ORDER AMOUNT	LIQUID ENCUMBR	CONTRACT AMOUNT
<u>WS90100092 - 91ST AVE INSTRUMNTATION & CONTROL</u>						
	154042	WILSON ENGINEERS LLC	5,000,000.00		3,100,732.27	1,899,267.73
			9,949,990.06	(217,831.46)	7,832,890.87	1,899,267.73
<u>WS90100093 - 91st Ave WWTP Pipe/Equip Coatin</u>						
	149652	RFI CONSULTANTS LLC	300,000.00		200,141.95	99,858.05
	155549	PCL CONSTRUCTION INC	275,009.00		109,503.00	165,506.00
			6,521,235.26	(592,168.05)	5,663,703.16	265,364.05
<u>WS90100094 - 91ST AVE WWTP Saftey</u>						
	149651	LUDVIK ELECTRIC COMPANY	21,695.00		-	21,695.00
	155549	PCL CONSTRUCTION INC	1,845,185.00		742,410.00	1,102,775.00
	155878	WATER WORKS ENGINEERS LLC	350,000.00		48,907.88	301,092.12
	155879	EIC ENGINEERS LLC	150,000.00		39,265.60	110,734.40
	155879	EIC ENGINEERING LLC	100,000.00		-	100,000.00
			7,878,177.94	(201,729.61)	5,962,431.53	1,636,296.52
<u>WS90100095 - 91ST AVE WWTP WORK & ASSET MGT</u>						
	158806	WILSON ENGINEERS LLC	969,496.46		692,937.79	276,558.67
	4400705877	PROCESS SOLUTIONS ASSURANCE	93,150.75		48,970.02	44,180.73
	4400849779	TMG UTILITY ADVISORY SERVICES INC	512,908.08		61,941.04	450,967.04
	4401055976	LCS TECHNOLOGIES INC	41,932.80		26,288.78	15,644.02
	4401092216	THE INTERSECT GROUP LLC	24,406.04		22,615.57	1,790.47
	4401104328	LCS TECHNOLOGIES INC	61,000.00		4,953.60	56,046.40
	4401131607	LCS TECHNOLOGIES INC	47,648.60		-	47,648.60
	4401134247	GUIDESOFT INC	21,196.80		-	21,196.80
			2,089,840.51	(180,656.06)	995,151.72	914,032.73
<u>WS90100100 - 91ST AVE SUPPORT FACILITIES REHAB</u>						
	155549	PCL CONSTRUCTION INC	4,383,010.00		2,240,980.00	2,142,030.00
	155878	WATER WORKS ENGINEERS LLC	500,000.00		15,092.57	484,907.43
	155879	EIC ENGINEERS LLC	150,000.00		-	150,000.00
	155879	EIC ENGINEERING LLC	100,000.00		-	100,000.00
	4401072157	PROGRESSIVE SERVICES INC	26,130.00		-	26,130.00
	4401072159	PROGRESSIVE SERVICES INC	34,850.00		-	34,850.00
	4401073114	KING JR, TIMOTHY B	15,513.90		-	15,513.90
	4401079705	KING JR, TIMOTHY B	21,779.64		-	21,779.64
	4401079744	PROGRESSIVE SERVICES INC	46,977.50		-	46,977.50
	4401083360	KING JR, TIMOTHY B	41,273.81		-	41,273.81
	4401122692	KING JR, TIMOTHY B	6,080.00		-	6,080.00
			16,173,556.80	(177,519.83)	12,926,494.69	3,069,542.28

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<u>WS90100101 - 91ST AVE PROCESS PIPING REHAB</u>						
	147881	BROWN & CALDWELL	2,400,000.00	(400,000.00)	1,452,406.18	547,593.82
	155549	PCL CONSTRUCTION INC	6,138,911.00		4,717,087.00	1,421,824.00
			15,470,442.41	(415,800.00)	13,085,224.59	1,969,417.82
<u>WS90100103 - 91AV TOXICITY ID EVALUTN</u>						
	144947	HAZEN AND SAWYER P.C.	100,000.00		99,492.00	508.00
	161429	HAZEN AND SAWYER DPC	80,000.00		-	80,000.00
			180,000.00	-	99,492.00	80,508.00
<u>WS90100105 - 91st Ave WWTP Process Control</u>						
	155878	WATER WORKS ENGINEERS LLC	400,000.00		75,177.36	324,822.64
	155549	PCL CONSTRUCTION INC	2,130,563.00		2,083,404.00	47,159.00
	155879	EIC ENGINEERS LLC	450,000.00		92,653.95	357,346.05
	155879	EIC ENGINEERING LLC	100,000.00			100,000.00
	158310	LUDVIK ELECTRIC COMPANY	182,310.00		22,828.50	159,481.50
			9,860,460.00	(451,216.80)	8,420,434.01	988,809.19
<u>WS90100106 - 91st Ave WWTP Fire Safety</u>						
	147890	FELIX CONSTRUCTION CO	1,800,000.00		1,710,000.00	90,000.00
	155547	FELIX CONSTRUCTION CO	3,812,295.00		3,237,213.65	575,081.35
	161083	FELIX CONSTRUCTION CO	1,979,592.19		296,938.83	1,682,653.36
			7,591,887.19	-	5,244,152.48	2,347,734.71
<u>WS90100107 - 91WTP FCLTY ASSMT S-43505</u>						
	157194	ARCADIS US INC	227,961.00		207,414.24	20,546.76
			1,911,199.00	(34,672.30)	1,855,979.94	20,546.76
<u>WS90100109 - 91st Ave WWTP Facility Rehab</u>						
	149651	LUDVIK ELECTRIC COMPANY	1,895,398.58		1,386,136.87	509,261.71
	155549	PCL CONSTRUCTION INC	8,656,312.00		6,272,388.00	2,383,924.00
	4401028708	GEA MECHANICAL EQUIPMENT US INC	137,368.66		136,736.08	632.58
	4401028711	GEA MECHANICAL EQUIPMENT US INC	573,322.35		164,381.45	408,940.90
	4401104204	DXP ENTERPRISES INC	17,480.26		-	17,480.26
	4401105184	GEA MECHANICAL EQUIPMENT US INC	76,580.79		-	76,580.79
	4401105716	DUPERON CORPORATION	199,677.19		-	199,677.19
	4401105839	STENZEL SEALING SOLUTIONS LLC	31,668.00		-	31,668.00
			24,048,812.87	(42,023.38)	20,378,624.06	3,628,165.43
<u>WS90100111 - 91st Ave WWTP Solids Rehab Phase 1</u>						
	152491	ARCADIS US INC	16,054,932.62	(5,129,022.91)	7,327,260.23	3,598,649.48
	153445	PCL CONSTRUCTION INC	65,708,873.22	(2,000,000.00)	27,921,498.99	35,787,374.23

**MULTI-CITY PROJECT ANALYSIS
DETAIL OF OUTSTANDING CONTRACTS AS OF SEPTEMBER 30, 2025
TABLE II**

PROJECT INDEX	CONTRACT NUMBER	VENDOR	CONTRACT AMOUNT	ORDER AMOUNT	LIQUID ENCUMBR	CONTRACT AMOUNT
	155549	PCL CONSTRUCTION INC	1,300,000.00		130,000.00	1,170,000.00
			84,912,308.84	(7,828,916.03)	36,527,369.10	40,556,023.71
<u>WS90100112 - 91st Ave WWTP Plant 2 Rehab</u>						
	153379	HAZEN AND SAWYER P.C.	9,821,321.89		7,831,765.93	1,989,555.96
	156753	MCCARTHY BUILDING COMPANIES INC	1,982,063.27		-	1,982,063.27
	157028	MCCARTHY BUILDING COMPANIES INC	73,500,000.00		66,560,669.52	6,939,330.48
			85,303,385.16	-	74,392,435.45	10,910,949.71
<u>WS90100113 - Process Cntrl Sys Imp-91st Ave</u>						
	155549	PCL CONSTRUCTION INC	1,736,826.00		527,076.00	1,209,750.00
	159237	ARCADIS US INC	571,066.92		130,474.19	440,592.73
	159238	OZ ENGINEERING	138,437.02		-	138,437.02
	161083	FELIX CONSTRUCTION CO	164,025.00		104,976.00	59,049.00
			2,993,653.14	-	1,040,848.39	1,847,828.75
<u>WS90100115 - 91st Ave WWTP Master Plan</u>						
	157696	ARCADIS US INC	1,031,828.08		860,798.60	171,029.48
			1,031,828.08	-	860,798.60	171,029.48
<u>WS90120037 - 91st Ave WWTP Local Limits Study</u>						
	157217	HAZEN AND SAWYER P.C.	198,557.56		115,235.29	83,322.27
			198,557.56	-	115,235.29	83,322.27
<u>WS90140016 - Tres Rios Rehab and Replacement</u>						
	147890	FELIX CONSTRUCTION CO	1,456,856.80		1,333,029.55	123,827.25
	155547	FELIX CONSTRUCTION CO	539,830.00		512,838.50	26,991.50
	158310	LUDVIK ELECTRIC COMPANY	1,336,933.00		65,619.00	1,271,314.00
	4401017342	BROWN WHOLESALE ELECTRIC CO	8,398.51		1,987.38	6,411.13
			4,300,662.93	(8,895.43)	2,863,223.62	1,428,543.88
<u>WS90160098 Glendale GL02 Metering Station</u>						
	159940	WILSON ENGINEERS LLC	779,635.30		475,188.53	304,446.77
	161083	FELIX CONSTRUCTION CO	1,034,221.00		123,885.57	910,335.43
			4,856,521.78	(52,665.83)	3,589,073.75	1,214,782.20
<u>WS90160106 Salt River Outfall (SRO) Condition Assessment</u>						
	160336	CONSOR NORTH AMERICA INC	1,449,520.38		808,915.49	640,604.89
			1,450,077.38	-	809,472.49	640,604.89

**MULTI-CITY PROJECT ANALYSIS
DETAIL OF OUTSTANDING CONTRACTS AS OF SEPTEMBER 30, 2025
TABLE II**

PROJECT INDEX	CONTRACT NUMBER	VENDOR	CONTRACT AMOUNT	ORDER AMOUNT	LIQUID ENCUMBR	CONTRACT AMOUNT
<u>WS90160107 Southern Ave Interceptor (SAI)</u>						
	159748	WACO LLC	142,840.76		131,862.75	10,978.01
	157885	PROJECT ENGINEERING CONSULTANTS LTD	1,700,000.00		1,400,506.09	299,493.91
			1,842,840.76	-	1,532,368.84	310,471.92
GRAND TOTAL						<u>73,983,242.03</u>

Multi-City Subregional Operating Group (SROG)
Customer Aging Report as of October 31, 2025

<i>Customer</i>				<i>Invoice</i>	<i>Date</i>	<i>Current</i>	<i>Current</i>	<i>-----Past Due-----</i>		
<i>Number</i>	<i>Fund</i>	<i>City</i>	<i>Description</i>	<i>Number</i>	<i>Mailed</i>	<i>Invoice</i>	<i>Balance</i>	<i>1-30 Days</i>	<i>31-60 Day</i>	<i>61-90 Days</i>
10000007	415	Glendale	Capital Projects	401037985	10/1/2025	442,038.83	0.00	0.00	0.00	0.00
10000001	20	Glendale	Operations & Maintenance	401039630	10/29/2025	281,682.00	281,682.00	0.00	0.00	0.00
10000008	416	Mesa	Capital Projects	401037986	10/1/2025	1,040,789.50	0.00	0.00	0.00	0.00
10000003	20	Mesa	Operations & Maintenance	401039631	10/29/2025	962,827.00	962,827.00	0.00	0.00	0.00
10000002	20	Scottsdale	Operations & Maintenance	401037990	9/29/2025	525,270.00	525,270.00	525,270.00	0.00	0.00
10000009	417	Scottsdale	Capital Projects	401037987	10/1/2025	722,095.00	0.00	0.00	0.00	0.00
10000002	20	Scottsdale	Operations & Maintenance	401039640	10/29/2025	492,051.00	492,051.00	0.00	0.00	0.00
10000000	20	Tempe	Operations & Maintenance	401039633	10/29/2025	863,938.00	863,938.00	0.00	0.00	0.00

Source: SAP preview of payments
Prepared by City of Phoenix Utilities Accounting

MULTI-CITY SUBREGIONAL OPERATING GROUP (SROG)
STATEMENT OF REVENUES AND EXPENSES (*)
FOR THE ONE & THREE MONTH ENDED SEPTEMBER 30, 2025

Revenues:	September 2025	Fiscal Year-To-Date
Sewer Service Charges:		
Glendale	\$ 281,682	\$ 1,095,578
Mesa	962,827	2,831,834
Phoenix	4,167,819	12,611,859
Scottsdale	492,051	1,414,105
Tempe	863,938	2,501,059
Total Sewer Service Charges	6,768,317	20,454,435
Sales of Effluent	1,884,680	5,615,627
Interest Earnings (Expense)	75,195	234,672
Other	-	-
Total Revenues	8,728,192	26,304,734
Expenses:		
Operations and Maintenance	4,648,106	13,631,300
Replacement Capital Outlay	666,667	2,000,001
General Administration	1,085,982	3,019,878
Total Expenses	6,400,755	18,651,179
Net Income (Loss)	\$ 2,327,437	\$ 7,653,555

*Note: This statement is not prepared in conformity with generally accepted accounting principles (GAAP). It is intended to reflect the monthly financial status for compliance with provisions of Intergovernmental Agreement No. 22699 (JEPA).

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

PROJECT TOTALS

Nov 2025

CURRENT PROJECTS															
WS PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED REMAINING BILLINGS	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27 JUL-DEC	2026-27 JAN-JUN	2027-28 JUL-DEC	2027-28 JAN-JUN	2028-29 JUL-DEC	2028-29 JAN-JUN	2029-30 JUL-DEC	2029-30 JAN-JUN	2030-31 JUL-DEC	FUTURE YEARS
90100092	Instrumentation and Controls	3,239,000	56	800,000	500,000	500,000	250,000	200,000	200,000	200,000	200,000	300,000	400,000	489,000	
90100093	91st Ave WWTP Pipe/Equipment Coating	1,067,000	56	50,000	50,000	75,000	100,000	75,000	100,000	75,000	75,000	75,000	100,000	342,000	
90100094	91st Ave WWTP Safety & Security	4,301,000	56	300,000	300,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	801,000	
90100095	91st Ave WWTP WAM	3,404,000	56	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	800,000	800,000	1,104,000	
90100100	91st Ave WWTP Support Facilities Rehabilitation	13,391,000	56	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,500,000	1,500,000	1,991,000	
90100101	Process Piping Rehabilitation	8,152,000	56	900,000	900,000	900,000	900,000	900,000	900,000	500,000	500,000	900,000	900,000	852,000	
90100103	91st Ave WWTP Toxicity Identification Evaluation	162,000	56	5,000	5,000	10,000	5,000	10,000	5,000	10,000	5,000	10,000	50,000	52,000	
90100104	Multi-Phase Process Improvements		56												
90100105	91st Ave WWTP Process Control Optimization	7,659,000	56	500,000	500,000	800,000	1,000,000	500,000	500,000	500,000	500,000	800,000	1,200,000	1,359,000	
90100106	Fire Life Safety	4,811,000	56	271,000	1,000,000	2,000,000	1,811,000								
90100107	91st Ave WWTP Facility Assessment	1,631,000	56	250,000	150,000	150,000	100,000	150,000	125,000	150,000	125,000	200,000	250,000	231,000	
90100109	91st Ave WWTP Facility Rehabilitation	48,637,000	56	5,000,000	4,500,000	7,000,000	5,000,000	4,000,000	3,500,000	4,000,000	4,000,000	8,000,000	8,000,000	637,000	
90100111	91st Ave WWTP Solids Rehab Phase 1	15,500,000	56	8,000,000	8,000,000	4,500,000	3,000,000								
90100112	91st Ave WWTP Plant 2B Rehab	10,000,000	56	6,000,000	6,000,000	4,000,000									
90100113	91st Ave Process Control Improvements	34,728,000	56	4,000,000	4,000,000	4,000,000	3,500,000	3,000,000	3,000,000	4,000,000	4,000,000	3,000,000	3,000,000	3,228,000	
90100114	91st Ave WWTP Plant 1A Rehab	50,744,000	56	5,000,000	5,000,000	7,000,000	7,000,000	8,000,000	9,000,000	7,000,000	7,744,000				
90100115	Master Plan 22/23	1,009,000	41								250,000	400,000	359,000		
90100117	91st Ave Solids Rehab Phase 2	44,200,000	56	6,000,000	4,000,000	4,000,000	5,000,000	7,500,000	7,000,000	7,000,000	8,000,000	950,000	750,000		
90100120	91st Ave Aeration Rehab	49,050,000	56	2,000,000	2,000,000	3,500,000	7,000,000	4,500,000	5,000,000	5,000,000	5,000,000	10,000,000	5,275,000	1,775,000	
90120037	91st Ave WWTP Local Limits Study	1,602,000	41	202,000	215,000	10,000	10,000	10,000	10,000	350,000	350,000	350,000	285,000	12,000	
90140016	Tres Rios Rehab & Replacement	3,799,000	56	900,000	900,000	200,000	300,000	200,000	300,000	200,000	500,000	350,000	500,000	349,000	
90160098	GL03 & GL02 Metering Stations	160,000	46C	250,000	160,000										
90160106	SRO Condition Assessment	46,019,000	65	1,250,000	1,250,000	1,250,000	1,250,000	4,000,000	4,000,000	7,000,000	4,000,000	7,000,000	10,000,000	6,269,000	
90160107	SAI Condition Assessment	41,730,000	64			50,000	50,000	2,000,000	3,000,000	4,500,000	10,000,000	8,000,000	10,000,000	4,130,000	
90160113	F2 SROG Interceptor Capacity Improvements	84,955,000	67	3,000,000	3,000,000	6,000,000	8,000,000	11,000,000	9,000,000	10,000,000	10,000,000	7,000,000	10,000,000	10,955,000	
90160114	SAI Rehab Projects 1-4	36,846,000	68	2,225,000	2,225,000	2,000,000	9,000,000	9,000,000	9,000,000	5,621,000					
SUBTOTAL - CURRENT PROJECTS:		516,796,000		48,203,000	45,955,000	49,645,000	54,976,000	56,745,000	56,340,000	57,806,000	56,949,000	50,035,000	53,769,000	34,576,000	

PROJECT TOTALS

PLANNED PROJECTS															
WS PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED BILLINGS	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27 JUL-DEC	2026-27 JAN-JUN	2027-28 JUL-DEC	2027-28 JAN-JUN	2028-29 JUL-DEC	2028-29 JAN-JUN	2029-30 JUL-DEC	2029-30 JAN-JUN	2030-31 JUL-DEC	FUTURE YEARS
90160090	F1 SRO/SAI Interceptor Odor Control Implement	10,895,000	TBD	730,000					500,000	2,000,000	1,000,000	1,000,000	1,000,000	5,395,000	
90100118	91st Ave WWTP Plant 1B Rehab	62,450,000	56				100,000	4,000,000	4,000,000	10,000,000	10,000,000	10,000,000	10,950,000	13,400,000	
90100119	91st Ave WWTP Solids Handling Facility	241,550,000	56	1,000,000		1,000,000	2,550,000	8,000,000	25,000,000	15,000,000	20,000,000	35,000,000	60,000,000	75,000,000	
SUBTOTAL PLANNED PROJECTS:		314,895,000		1,730,000		1,000,000	2,650,000	12,000,000	29,500,000	27,000,000	31,000,000	46,000,000	71,950,000	93,795,000	
SUBTOTAL ALL PROJECTS		831,691,000		49,933,000	45,955,000	50,645,000	57,626,000	68,745,000	85,840,000	84,806,000	87,949,000	96,035,000	125,719,000	128,371,000	
Prior Period Cash Flow Estimate (Nov 2024)					49,933,000	51,885,000	59,645,000	70,230,000	92,675,000	85,726,000	92,218,000	98,720,000	115,122,000		
Net Change Increase/(Decrease):					(3,978,000)	(1,240,000)	(2,019,000)	(1,485,000)	(6,835,000)	(920,000)	(4,269,000)	(2,685,000)	10,597,000	128,371,000	
TOTAL ALL PROJECTS:		831,691,000		49,933,000	45,955,000	50,645,000	57,626,000	68,745,000	85,840,000	84,806,000	87,949,000	96,035,000	125,719,000	128,371,000	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

CITY OF GLENDALE SHARE

Nov 2025

WS PROJECT NUMBER	CURRENT PROJECTS PROJECT DESCRIPTION	GLENDALE'S SHARE	ESTIMATED BALANCE	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90100092	Instrumentation and Controls	6.45%	208,916	56	51,600	32,250	32,250	16,125	12,900	12,900	12,900	12,900	19,350	25,800	31,541	
90100093	91st Ave WWTP Pipe/Equipment Coating	6.45%	68,822	56	3,225	3,225	4,838	6,450	4,838	6,450	4,838	4,838	4,838	6,450	22,059	
90100094	91st Ave WWTP Safety & Security	6.45%	277,415	56	19,350	19,350	25,800	25,800	25,800	25,800	25,800	25,800	25,800	25,800	51,665	
90100095	91st Ave WWTP WAM	6.45%	219,558	56	6,450	6,450	6,450	6,450	6,450	6,450	6,450	6,450	51,600	51,600	71,208	
90100100	91st Ave WWTP Support Facilities Rehabilitation	6.45%	863,720	56	77,400	77,400	77,400	77,400	77,400	77,400	77,400	77,400	96,750	96,750	128,420	
90100101	Process Piping Rehabilitation	6.45%	525,804	56	58,050	58,050	58,050	58,050	58,050	58,050	32,250	32,250	58,050	58,050	54,954	
90100103	91st Ave WWTP Toxicity Identification Evaluation	6.45%	10,449	56	323	323	645	323	645	323	645	323	645	3,225	3,354	
90100104	Multi-Phase Process Improvements	6.45%		56												
90100105	91st Ave WWTP Process Control Optimization	6.45%	494,006	56	32,250	32,250	51,600	64,500	32,250	32,250	32,250	32,250	51,600	77,400	87,656	
90100106	Fire Life Safety	6.45%	310,310	56	17,480	64,500	129,000	116,810								
90100107	91st Ave WWTP Facility Assessment	6.45%	105,200	56	16,125	9,675	9,675	6,450	9,675	8,063	9,675	8,063	12,900	16,125	14,900	
90100109	91st Ave WWTP Facility Rehabilitation	6.45%	3,137,087	56	322,500	290,250	451,500	322,500	258,000	225,750	258,000	258,000	516,000	516,000	41,087	
90100111	91st Ave WWTP Solids Rehab Phase 1	6.45%	999,750	56	516,000	516,000	290,250	193,500								
90100112	91st Ave WWTP Plant 2B Rehab	6.45%	645,000	56	387,000	387,000	258,000									
90100113	91st Ave Process Control Improvements	6.45%	2,239,956	56	258,000	258,000	258,000	225,750	193,500	193,500	258,000	258,000	193,500	193,500	208,206	
90100114	91st Ave WWTP Plant 1A Rehab	6.45%	3,272,988	56	322,500	322,500	451,500	451,500	516,000	580,500	451,500	499,488				
90100115	Master Plan 22/23	20.00%	201,800	41								50,000	80,000	71,800		
90100117	91st Ave Solids Rehab Phase 2	6.45%	2,850,900	56	387,000	258,000	258,000	322,500	483,750	451,500	451,500	516,000	61,275	48,375		
90100120	91st Ave Aeration Rehab	6.45%	3,163,725	56	129,000	129,000	225,750	451,500	290,250	322,500	322,500	322,500	645,000	340,238	114,488	
90120037	91st Ave WWTP Local Limits Study	20.00%	320,400	41	40,400	43,000	2,000	2,000	2,000	2,000	70,000	70,000	70,000	57,000	2,400	
90140016	Tres Rios Rehab & Replacement	6.45%	245,036	56	58,050	58,050	12,900	19,350	12,900	19,350	12,900	32,250	22,575	32,250	22,511	
90160098	GL03 & GL02 Metering Stations	100.00%	160,000	46C	250,000	160,000										
90160106	SRO Condition Assessment			65												
90160107	SAI Condition Assessment	0.78%	325,494	64			390	390	15,600	23,400	35,100	78,000	62,400	78,000	32,214	
90160113	F2 SROG Interceptor Capacity Improvements			67												
90160114	SAI Rehab Projects 1-4	0.04%	14,738	68	890	890	800	3,600	3,600	3,600	2,248					
SUBTOTAL - CURRENT PROJECTS:			20,661,070		2,953,592	2,726,163	2,604,798	2,370,947	2,003,608	2,049,785	2,063,956	2,284,511	1,972,283	1,698,363	886,659	

CITY OF GLENDALE SHARE

WS PROJECT NUMBER	PLANNED PROJECTS PROJECT DESCRIPTION	GLENDALE'S SHARE	ESTIMATED COST	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90160090	F1 SRO/SAI Interceptor Odor Control Implement			TBD												
90100118	91st Ave WWTP Plant 1B Rehab	6.45%	4,028,025	56				6,450	258,000	258,000	645,000	645,000	645,000	706,275	864,300	
90100119	91st Ave WWTP Solids Handling Facility	6.45%	15,579,975	56	64,500		64,500	164,475	516,000	1,612,500	967,500	1,290,000	2,257,500	3,870,000	4,837,500	
SUBTOTAL PLANNED PROJECTS:			19,608,000		64,500		64,500	170,925	774,000	1,870,500	1,612,500	1,935,000	2,902,500	4,576,275	5,701,800	
SUBTOTAL ALL PROJECTS			40,269,070		3,018,092	2,726,163	2,669,298	2,541,872	2,777,608	3,920,285	3,676,456	4,219,511	4,874,783	6,274,638	6,588,459	
Prior Period Cash Flow Estimate (Nov 2024)						3,018,092	2,445,943	2,404,638	2,746,008	4,330,510	3,712,974	4,772,510	5,257,166	6,429,370		
Net Change Increase/(Decrease):						(291,930)	223,355	137,235	31,600	(410,225)	(36,518)	(553,000)	(382,383)	(154,732)	6,588,459	
TOTAL ALL PROJECTS:			40,269,070		3,018,092	2,726,163	2,669,298	2,541,872	2,777,608	3,920,285	3,676,456	4,219,511	4,874,783	6,274,638	6,588,459	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

CITY OF MESA SHARE

Nov 2025

WS PROJECT NUMBER	CURRENT PROJECTS PROJECT DESCRIPTION	MESA'S SHARE	ESTIMATED BALANCE	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90100092	Instrumentation and Controls	14.29%	462,853	56	114,320	71,450	71,450	35,725	28,580	28,580	28,580	28,580	42,870	57,160	69,878	
90100093	91st Ave WWTP Pipe/Equipment Coating	14.29%	152,474	56	7,145	7,145	10,718	14,290	10,718	14,290	10,718	10,718	10,718	14,290	48,872	
90100094	91st Ave WWTP Safety & Security	14.29%	614,613	56	42,870	42,870	57,160	57,160	57,160	57,160	57,160	57,160	57,160	57,160	114,463	
90100095	91st Ave WWTP WAM	14.29%	486,432	56	14,290	14,290	14,290	14,290	14,290	14,290	14,290	14,290	114,320	114,320	157,762	
90100100	91st Ave WWTP Support Facilities Rehabilitation	14.29%	1,913,574	56	171,480	171,480	171,480	171,480	171,480	171,480	171,480	171,480	214,350	214,350	284,514	
90100101	Process Piping Rehabilitation	14.29%	1,164,921	56	128,610	128,610	128,610	128,610	128,610	128,610	71,450	71,450	128,610	128,610	121,751	
90100103	91st Ave WWTP Toxicity Identification Evaluation	14.29%	23,150	56	715	715	1,429	715	1,429	715	1,429	715	1,429	7,145	7,431	
90100104	Multi-Phase Process Improvements	14.29%		56												
90100105	91st Ave WWTP Process Control Optimization	14.29%	1,094,471	56	71,450	71,450	114,320	142,900	71,450	71,450	71,450	71,450	114,320	171,480	194,201	
90100106	Fire Life Safety	14.29%	687,492	56	38,726	142,900	285,800	258,792								
90100107	91st Ave WWTP Facility Assessment	14.29%	233,070	56	35,725	21,435	21,435	14,290	21,435	17,863	21,435	17,863	28,580	35,725	33,010	
90100109	91st Ave WWTP Facility Rehabilitation	14.29%	6,950,227	56	714,500	643,050	1,000,300	714,500	571,600	500,150	571,600	571,600	1,143,200	1,143,200	91,027	
90100111	91st Ave WWTP Solids Rehab Phase 1	14.29%	2,214,950	56	1,143,200	1,143,200	643,050	428,700								
90100112	91st Ave WWTP Plant 2B Rehab	14.29%	1,429,000	56	857,400	857,400	571,600									
90100113	91st Ave Process Control Improvements	14.29%	4,962,631	56	571,600	571,600	571,600	500,150	428,700	428,700	571,600	571,600	428,700	428,700	461,281	
90100114	91st Ave WWTP Plant 1A Rehab	14.29%	7,251,318	56	714,500	714,500	1,000,300	1,000,300	1,143,200	1,286,100	1,000,300	1,106,618				
90100115	Master Plan 22/23	20.00%	201,800	41								50,000	80,000	71,800		
90100117	91st Ave Solids Rehab Phase 2	14.29%	6,316,180	56	857,400	571,600	571,600	714,500	1,071,750	1,000,300	1,000,300	1,143,200	135,755	107,175		
90100120	91st Ave Aeration Rehab	14.29%	7,009,245	56	285,800	285,800	500,150	1,000,300	643,050	714,500	714,500	714,500	1,429,000	753,798	253,648	
90120037	91st Ave WWTP Local Limits Study	20.00%	320,400	41	40,400	43,000	2,000	2,000	2,000	2,000	70,000	70,000	70,000	57,000	2,400	
90140016	Tres Rios Rehab & Replacement	14.29%	542,877	56	128,610	128,610	28,580	42,870	28,580	42,870	28,580	71,450	50,015	71,450	49,872	
90160098	GL03 & GL02 Metering Stations			46C												
90160106	SRO Condition Assessment	19.60%	9,019,724	65	245,000	245,000	245,000	245,000	784,000	784,000	1,372,000	784,000	1,372,000	1,960,000	1,228,724	
90160107	SAI Condition Assessment	39.64%	16,541,772	64			19,820	19,820	792,800	1,189,200	1,783,800	3,964,000	3,171,200	3,964,000	1,637,132	
90160113	F2 SROG Interceptor Capacity Improvements	5.80%	4,927,390	67	174,000	174,000	348,000	464,000	638,000	522,000	580,000	580,000	406,000	580,000	635,390	
90160114	SAI Rehab Projects 1-4	42.16%	15,534,274	68	938,060	938,060	843,200	3,794,400	3,794,400	3,794,400	2,369,814					
SUBTOTAL - CURRENT PROJECTS:			90,054,837		7,295,800	6,988,165	7,221,892	9,764,791	10,403,232	10,768,657	10,510,485	10,070,672	8,998,227	9,937,363	5,391,355	

CITY OF MESA SHARE

WS PROJECT NUMBER	PLANNED PROJECTS PROJECT DESCRIPTION	MESA'S SHARE	ESTIMATED COST	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90160090	F1 SRO/SAI Interceptor Odor Control Implement	18.84%	2,052,618	TBD	137,532					94,200	376,800	188,400	188,400	188,400	1,016,418	
90100118	91st Ave WWTP Plant 1B Rehab	14.29%	8,924,105	56				14,290	571,600	571,600	1,429,000	1,429,000	1,429,000	1,564,755	1,914,860	
90100119	91st Ave WWTP Solids Handling Facility	14.29%	34,517,495	56	142,900		142,900	364,395	1,143,200	3,572,500	2,143,500	2,858,000	5,001,500	8,574,000	10,717,500	
SUBTOTAL PLANNED PROJECTS:			45,494,218		280,432		142,900	378,685	1,714,800	4,238,300	3,949,300	4,475,400	6,618,900	10,327,155	13,648,778	
SUBTOTAL ALL PROJECTS			135,549,055		7,576,232	6,988,165	7,364,792	10,143,476	12,118,032	15,006,957	14,459,785	14,546,072	15,617,127	20,264,518	19,040,133	
Prior Period Cash Flow Estimate (Nov 2024)						7,576,232	7,264,867	10,623,846	12,727,632	16,312,822	15,335,307	15,298,182	15,702,099	19,578,273		
Net Change Increase/(Decrease):						(588,068)	99,925	(480,369)	(609,600)	(1,305,865)	(875,522)	(752,110)	(84,973)	686,245	19,040,133	
TOTAL ALL PROJECTS:			135,549,055		7,576,232	6,988,165	7,364,792	10,143,476	12,118,032	15,006,957	14,459,785	14,546,072	15,617,127	20,264,518	19,040,133	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

CITY OF PHOENIX SHARE

Nov 2025

WS PROJECT NUMBER	CURRENT PROJECTS PROJECT DESCRIPTION	PHOENIX SHARE	ESTIMATED BALANCE	BILLING SCHEDULE	Prior Period Cashflow Estimate For	2025-26	2026-27		2027-28		2028-29		2029-30		2030-31	FUTURE YEARS
					JAN-JUN	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	
90100092	Instrumentation and Controls	55.16%	1,786,632	56	441,280	275,800	275,800	137,900	110,320	110,320	110,320	110,320	165,480	220,640	269,732	
90100093	91st Ave WWTP Pipe/Equipment Coating	55.16%	588,557	56	27,580	27,580	41,370	55,160	41,370	55,160	41,370	41,370	41,370	55,160	188,647	
90100094	91st Ave WWTP Safety & Security	55.16%	2,372,432	56	165,480	165,480	220,640	220,640	220,640	220,640	220,640	220,640	220,640	220,640	441,832	
90100095	91st Ave WWTP WAM	55.16%	1,877,646	56	55,160	55,160	55,160	55,160	55,160	55,160	55,160	55,160	441,280	441,280	608,966	
90100100	91st Ave WWTP Support Facilities Rehabilitation	55.16%	7,386,476	56	661,920	661,920	661,920	661,920	661,920	661,920	661,920	661,920	827,400	827,400	1,098,236	
90100101	Process Piping Rehabilitation	55.16%	4,496,643	56	496,440	496,440	496,440	496,440	496,440	496,440	275,800	275,800	496,440	496,440	469,963	
90100103	91st Ave WWTP Toxicity Identification Evaluation	55.16%	89,359	56	2,758	2,758	5,516	2,758	5,516	2,758	5,516	2,758	5,516	27,580	28,683	
90100104	Multi-Phase Process Improvements	55.16%		56												
90100105	91st Ave WWTP Process Control Optimization	55.16%	4,224,704	56	275,800	275,800	441,280	551,600	275,800	275,800	275,800	275,800	441,280	661,920	749,624	
90100106	Fire Life Safety	55.16%	2,653,748	56	149,484	551,600	1,103,200	998,948								
90100107	91st Ave WWTP Facility Assessment	55.16%	899,660	56	137,900	82,740	82,740	55,160	82,740	68,950	82,740	68,950	110,320	137,900	127,420	
90100109	91st Ave WWTP Facility Rehabilitation	55.16%	26,828,169	56	2,758,000	2,482,200	3,861,200	2,758,000	2,206,400	1,930,600	2,206,400	2,206,400	4,412,800	4,412,800	351,369	
90100111	91st Ave WWTP Solids Rehab Phase 1	55.16%	8,549,800	56	4,412,800	4,412,800	2,482,200	1,654,800								
90100112	91st Ave WWTP Plant 2B Rehab	55.16%	5,516,000	56	3,309,600	3,309,600	2,206,400									
90100113	91st Ave Process Control Improvements	55.16%	19,155,965	56	2,206,400	2,206,400	2,206,400	1,930,600	1,654,800	1,654,800	2,206,400	2,206,400	1,654,800	1,654,800	1,780,565	
90100114	91st Ave WWTP Plant 1A Rehab	55.16%	27,990,390	56	2,758,000	2,758,000	3,861,200	3,861,200	4,412,800	4,964,400	3,861,200	4,271,590				
90100115	Master Plan 22/23	20.00%	201,800	41								50,000	80,000	71,800		
90100117	91st Ave Solids Rehab Phase 2	55.16%	24,380,720	56	3,309,600	2,206,400	2,206,400	2,758,000	4,137,000	3,861,200	3,861,200	4,412,800	524,020	413,700		
90100120	91st Ave Aeration Rehab	55.16%	27,055,980	56	1,103,200	1,103,200	1,930,600	3,861,200	2,482,200	2,758,000	2,758,000	2,758,000	5,516,000	2,909,690	979,090	
90120037	91st Ave WWTP Local Limits Study	20.00%	320,400	41	40,400	43,000	2,000	2,000	2,000	2,000	70,000	70,000	70,000	57,000	2,400	
90140016	Tres Rios Rehab & Replacement	55.16%	2,095,528	56	496,440	496,440	110,320	165,480	110,320	165,480	110,320	275,800	193,060	275,800	192,508	
90160098	GL03 & GL02 Metering Stations			46C												
90160106	SRO Condition Assessment	44.14%	20,312,787	65	551,750	551,750	551,750	551,750	1,765,600	1,765,600	3,089,800	1,765,600	3,089,800	4,414,000	2,767,137	
90160107	SAI Condition Assessment	35.58%	14,847,534	64			17,790	17,790	711,600	1,067,400	1,601,100	3,558,000	2,846,400	3,558,000	1,469,454	
90160113	F2 SROG Interceptor Capacity Improvements	57.80%	49,103,990	67	1,734,000	1,734,000	3,468,000	4,624,000	6,358,000	5,202,000	5,780,000	5,780,000	4,046,000	5,780,000	6,331,990	
90160114	SAI Rehab Projects 1-4	31.51%	11,610,175	68	701,098	701,098	630,200	2,835,900	2,835,900	2,835,900	1,771,177					
SUBTOTAL - CURRENT PROJECTS:			264,345,095		25,795,089	24,600,166	26,918,526	28,256,406	28,626,526	28,154,528	29,044,863	29,067,308	25,182,606	26,636,550	17,857,617	

CITY OF PHOENIX SHARE

WS PROJECT NUMBER	PLANNED PROJECTS PROJECT DESCRIPTION	PHOENIX SHARE	ESTIMATED COST	BILLING SCHEDULE	Prior Period Cashflow Estimate For	2025-26	2026-27		2027-28		2028-29		2029-30		2030-31	FUTURE YEARS
					JAN-JUN	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	
90160090	F1 SRO/SAI Interceptor Odor Control Implement	46.25%	5,038,938	TBD	337,625					231,250	925,000	462,500	462,500	462,500	2,495,188	
90100118	91st Ave WWTP Plant 1B Rehab	55.16%	34,447,420	56				55,160	2,206,400	2,206,400	5,516,000	5,516,000	5,516,000	6,040,020	7,391,440	
90100119	91st Ave WWTP Solids Handling Facility	55.16%	133,238,980	56	551,600		551,600	1,406,580	4,412,800	13,790,000	8,274,000	11,032,000	19,306,000	33,096,000	41,370,000	
SUBTOTAL PLANNED PROJECTS:			172,725,338		889,225		551,600	1,461,740	6,619,200	16,227,650	14,715,000	17,010,500	25,284,500	39,598,520	51,256,628	
SUBTOTAL ALL PROJECTS			437,070,433		26,684,314	24,600,166	27,470,126	29,718,146	35,245,726	44,382,178	43,759,863	46,077,808	50,467,106	66,235,070	69,114,244	
Prior Period Cash Flow Estimate (Nov 2024)						26,684,314	28,184,851	30,533,172	35,479,626	47,700,788	43,652,255	48,641,878	52,742,906	60,925,584		
Net Change Increase/(Decrease):						(2,084,149)	(714,725)	(815,026)	(233,900)	(3,318,610)	107,608	(2,564,070)	(2,275,800)	5,309,486	69,114,244	
TOTAL ALL PROJECTS:			437,070,433		26,684,314	24,600,166	27,470,126	29,718,146	35,245,726	44,382,178	43,759,863	46,077,808	50,467,106	66,235,070	69,114,244	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

CITY OF SCOTTSDALE SHARE

Nov 2025

WS PROJECT NUMBER	CURRENT PROJECTS PROJECT DESCRIPTION	SCOTTSDALE'S SHARE	ESTIMATED BALANCE	BILLING SCHEDULE	Prior Period Cashflow Estimate For		2026-27		2027-28		2028-29		2029-30		2030-31	FUTURE YEARS
					JAN-JUN	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	
90100092	Instrumentation and Controls	9.90%	320,661	56	79,200	49,500	49,500	24,750	19,800	19,800	19,800	19,800	29,700	39,600	48,411	
90100093	91st Ave WWTP Pipe/Equipment Coating	9.90%	105,633	56	4,950	4,950	7,425	9,900	7,425	9,900	7,425	7,425	7,425	9,900	33,858	
90100094	91st Ave WWTP Safety & Security	9.90%	425,799	56	29,700	29,700	39,600	39,600	39,600	39,600	39,600	39,600	39,600	39,600	79,299	
90100095	91st Ave WWTP WAM	9.90%	336,996	56	9,900	9,900	9,900	9,900	9,900	9,900	9,900	9,900	79,200	79,200	109,296	
90100100	91st Ave WWTP Support Facilities Rehabilitation	9.90%	1,325,709	56	118,800	118,800	118,800	118,800	118,800	118,800	118,800	118,800	148,500	148,500	197,109	
90100101	Process Piping Rehabilitation	9.90%	807,048	56	89,100	89,100	89,100	89,100	89,100	89,100	49,500	49,500	89,100	89,100	84,348	
90100103	91st Ave WWTP Toxicity Identification Evaluation	9.90%	16,038	56	495	495	990	495	990	495	990	495	990	4,950	5,148	
90100104	Multi-Phase Process Improvements	9.90%		56												
90100105	91st Ave WWTP Process Control Optimization	9.90%	758,241	56	49,500	49,500	79,200	99,000	49,500	49,500	49,500	49,500	79,200	118,800	134,541	
90100106	Fire Life Safety	9.90%	476,289	56	26,829	99,000	198,000	179,289								
90100107	91st Ave WWTP Facility Assessment	9.90%	161,469	56	24,750	14,850	14,850	9,900	14,850	12,375	14,850	12,375	19,800	24,750	22,869	
90100109	91st Ave WWTP Facility Rehabilitation	9.90%	4,815,063	56	495,000	445,500	693,000	495,000	396,000	346,500	396,000	396,000	792,000	792,000	63,063	
90100111	91st Ave WWTP Solids Rehab Phase 1	9.90%	1,534,500	56	792,000	792,000	445,500	297,000								
90100112	91st Ave WWTP Plant 2B Rehab	9.90%	990,000	56	594,000	594,000	396,000									
90100113	91st Ave Process Control Improvements	9.90%	3,438,072	56	396,000	396,000	396,000	346,500	297,000	297,000	396,000	396,000	297,000	297,000	319,572	
90100114	91st Ave WWTP Plant 1A Rehab	9.90%	5,023,656	56	495,000	495,000	693,000	693,000	792,000	891,000	693,000	766,656				
90100115	Master Plan 22/23	20.00%	201,800	41								50,000	80,000	71,800		
90100117	91st Ave Solids Rehab Phase 2	9.90%	4,375,800	56	594,000	396,000	396,000	495,000	742,500	693,000	693,000	792,000	94,050	74,250		
90100120	91st Ave Aeration Rehab	9.90%	4,855,950	56	198,000	198,000	346,500	693,000	445,500	495,000	495,000	495,000	990,000	522,225	175,725	
90120037	91st Ave WWTP Local Limits Study	20.00%	320,400	41	40,400	43,000	2,000	2,000	2,000	2,000	70,000	70,000	70,000	57,000	2,400	
90140016	Tres Rios Rehab & Replacement	9.90%	376,101	56	89,100	89,100	19,800	29,700	19,800	29,700	19,800	49,500	34,650	49,500	34,551	
90160098	GL03 & GL02 Metering Stations			46C												
90160106	SRO Condition Assessment	24.79%	11,408,110	65	309,875	309,875	309,875	309,875	991,600	991,600	1,735,300	991,600	1,735,300	2,479,000	1,554,085	
90160107	SAI Condition Assessment	3.22%	1,343,706	64			1,610	1,610	64,400	96,600	144,900	322,000	257,600	322,000	132,986	
90160113	F2 SROG Interceptor Capacity Improvements	5.80%	4,927,390	67	174,000	174,000	348,000	464,000	638,000	522,000	580,000	580,000	406,000	580,000	635,390	
90160114	SAI Rehab Projects 1-4	4.14%	1,525,424	68	92,115	92,115	82,800	372,600	372,600	372,600	232,709					
SUBTOTAL - CURRENT PROJECTS:			49,869,856		4,702,714	4,490,385	4,737,450	4,780,019	5,111,365	5,086,470	5,766,074	5,216,151	5,250,115	5,799,175	3,632,651	

CITY OF SCOTTSDALE SHARE

WS PROJECT NUMBER	PLANNED PROJECTS PROJECT DESCRIPTION	SCOTTSDALE'S SHARE	ESTIMATED COST	BILLING SCHEDULE	Prior Period Cashflow Estimate For		2026-27		2027-28		2028-29		2029-30		2030-31	FUTURE YEARS
					JAN-JUN	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	
90160090	F1 SRO/SAI Interceptor Odor Control Implement	23.91%	2,604,995	TBD	174,543					119,550	478,200	239,100	239,100	239,100	1,289,945	
90100118	91st Ave WWTP Plant 1B Rehab	9.90%	6,182,550	56				9,900	396,000	396,000	990,000	990,000	990,000	1,084,050	1,326,600	
90100119	91st Ave WWTP Solids Handling Facility	9.90%	23,913,450	56	99,000		99,000	252,450	792,000	2,475,000	1,485,000	1,980,000	3,465,000	5,940,000	7,425,000	
SUBTOTAL PLANNED PROJECTS:			32,700,995		273,543		99,000	262,350	1,188,000	2,990,550	2,953,200	3,209,100	4,694,100	7,263,150	10,041,545	
SUBTOTAL ALL PROJECTS			82,570,850		4,976,257	4,490,385	4,836,450	5,042,369	6,299,365	8,077,020	8,719,274	8,425,251	9,944,215	13,062,325	13,674,196	
Prior Period Cash Flow Estimate (Nov 2024)						4,976,257	4,861,235	5,231,720	6,717,965	8,815,120	9,144,762	8,680,095	9,416,731	10,490,984		
Net Change Increase/(Decrease):						(485,872)	(24,785)	(189,351)	(418,600)	(738,100)	(425,488)	(254,844)	527,484	2,571,341	13,674,196	
TOTAL ALL PROJECTS:			82,570,850		4,976,257	4,490,385	4,836,450	5,042,369	6,299,365	8,077,020	8,719,274	8,425,251	9,944,215	13,062,325	13,674,196	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084

SROG CAPITAL IMPROVEMENT PROJECTS CASH FLOW ESTIMATE

Nov 2025

CITY OF TEMPE SHARE

WS PROJECT NUMBER	CURRENT PROJECTS PROJECT DESCRIPTION	TEMPE'S SHARE	ESTIMATED BALANCE	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90100092	Instrumentation and Controls	14.20%	459,938	56	113,600	71,000	71,000	35,500	28,400	28,400	28,400	28,400	42,600	56,800	69,438	
90100093	91st Ave WWTP Pipe/Equipment Coating	14.20%	151,514	56	7,100	7,100	10,650	14,200	10,650	14,200	10,650	10,650	10,650	14,200	48,564	
90100094	91st Ave WWTP Safety & Security	14.20%	610,742	56	42,600	42,600	56,800	56,800	56,800	56,800	56,800	56,800	56,800	56,800	113,742	
90100095	91st Ave WWTP WAM	14.20%	483,368	56	14,200	14,200	14,200	14,200	14,200	14,200	14,200	14,200	113,600	113,600	156,768	
90100100	91st Ave WWTP Support Facilities Rehabilitation	14.20%	1,901,522	56	170,400	170,400	170,400	170,400	170,400	170,400	170,400	170,400	213,000	213,000	282,722	
90100101	Process Piping Rehabilitation	14.20%	1,157,584	56	127,800	127,800	127,800	127,800	127,800	127,800	71,000	71,000	127,800	127,800	120,984	
90100103	91st Ave WWTP Toxicity Identification Evaluation	14.20%	23,004	56	710	710	1,420	710	1,420	710	1,420	710	1,420	7,100	7,384	
90100104	Multi-Phase Process Improvements	14.20%		56												
90100105	91st Ave WWTP Process Control Optimization	14.20%	1,087,578	56	71,000	71,000	113,600	142,000	71,000	71,000	71,000	71,000	113,600	170,400	192,978	
90100106	Fire Life Safety	14.20%	683,162	56	38,482	142,000	284,000	257,162								
90100107	91st Ave WWTP Facility Assessment	14.20%	231,602	56	35,500	21,300	21,300	14,200	21,300	17,750	21,300	17,750	28,400	35,500	32,802	
90100109	91st Ave WWTP Facility Rehabilitation	14.20%	6,906,454	56	710,000	639,000	994,000	710,000	568,000	497,000	568,000	568,000	1,136,000	1,136,000	90,454	
90100111	91st Ave WWTP Solids Rehab Phase 1	14.20%	2,201,000	56	1,136,000	1,136,000	639,000	426,000								
90100112	91st Ave WWTP Plant 2B Rehab	14.20%	1,420,000	56	852,000	852,000	568,000									
90100113	91st Ave Process Control Improvements	14.20%	4,931,376	56	568,000	568,000	568,000	497,000	426,000	426,000	568,000	568,000	426,000	426,000	458,376	
90100114	91st Ave WWTP Plant 1A Rehab	14.20%	7,205,648	56	710,000	710,000	994,000	994,000	1,136,000	1,278,000	994,000	1,099,648				
90100115	Master Plan 22/23	20.00%	201,800	41								50,000	80,000	71,800		
90100117	91st Ave Solids Rehab Phase 2	14.20%	6,276,400	56	852,000	568,000	568,000	710,000	1,065,000	994,000	994,000	1,136,000	134,900	106,500		
90100120	91st Ave Aeration Rehab	14.20%	6,965,100	56	284,000	284,000	497,000	994,000	639,000	710,000	710,000	710,000	1,420,000	749,050	252,050	
90120037	91st Ave WWTP Local Limits Study	20.00%	320,400	41	40,400	43,000	2,000	2,000	2,000	2,000	70,000	70,000	70,000	70,000	2,400	
90140016	Tres Rios Rehab & Replacement	14.20%	539,458	56	127,800	127,800	28,400	42,600	28,400	42,600	28,400	71,000	49,700	71,000	49,558	
90160098	GL03 & GL02 Metering Stations			46C												
90160106	SRO Condition Assessment	11.47%	5,278,379	65	143,375	143,375	143,375	143,375	458,800	458,800	802,900	458,800	802,900	1,147,000	719,054	
90160107	SAI Condition Assessment	20.78%	8,671,494	64			10,390	10,390	415,600	623,400	935,100	2,078,000	1,662,400	2,078,000	858,214	
90160113	F2 SROG Interceptor Capacity Improvements	30.60%	25,996,230	67	918,000	918,000	1,836,000	2,448,000	3,366,000	2,754,000	3,060,000	3,060,000	2,142,000	3,060,000	3,352,230	
90160114	SAI Rehab Projects 1-4	22.15%	8,161,389	68	492,838	492,838	443,000	1,993,500	1,993,500	1,993,500	1,245,052					
SUBTOTAL - CURRENT PROJECTS:			91,865,142		7,455,805	7,150,123	8,162,335	9,803,837	10,600,270	10,280,560	10,420,622	10,310,358	8,631,770	9,697,550	6,807,718	

CITY OF TEMPE SHARE

WS PROJECT NUMBER	PLANNED PROJECTS PROJECT DESCRIPTION	TEMPE'S SHARE	ESTIMATED COST	BILLING SCHEDULE	Prior Period Cashflow Estimate For JAN-JUN	2025-26 JAN-JUN	2026-27		2027-28		2028-29		2029-30		2030-31 JUL-DEC	FUTURE YEARS
							JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN	JUL-DEC	JAN-JUN		
90160090	F1 SRO/SAI Interceptor Odor Control Implement	11.00%	1,198,450	TBD	80,300					55,000	220,000	110,000	110,000	110,000	593,450	
90100118	91st Ave WWTP Plant 1B Rehab	14.20%	8,867,900	56				14,200	568,000	568,000	1,420,000	1,420,000	1,420,000	1,554,900	1,902,800	
90100119	91st Ave WWTP Solids Handling Facility	14.20%	34,300,100	56	142,000		142,000	362,100	1,136,000	3,550,000	2,130,000	2,840,000	4,970,000	8,520,000	10,650,000	
SUBTOTAL PLANNED PROJECTS:			44,366,450		222,300		142,000	376,300	1,704,000	4,173,000	3,770,000	4,370,000	6,500,000	10,184,900	13,146,250	
SUBTOTAL ALL PROJECTS			136,231,592		7,678,105	7,150,123	8,304,335	10,180,137	12,304,270	14,453,560	14,190,622	14,680,358	15,131,770	19,882,450	19,953,968	
Prior Period Cash Flow Estimate (Nov 2024)						7,678,105	9,128,105	10,851,625	12,558,770	15,515,760	13,880,702	14,825,335	15,601,099	17,697,790		
Net Change Increase/(Decrease):						(527,982)	(823,770)	(671,488)	(254,500)	(1,062,200)	309,920	(144,977)	(469,329)	2,184,660	19,953,968	
TOTAL ALL PROJECTS:			136,231,592		7,678,105	7,150,123	8,304,335	10,180,137	12,304,270	14,453,560	14,190,622	14,680,358	15,131,770	19,882,450	19,953,968	

Footnotes: F1 Billing Schedule has not yet been determined. The cost is allocated Phoenix 46.25%, Mesa 18.84%, Scottsdale 23.91%, and Tempe 11% until a Billing Schedule is approved.
F2 90160113 was formerly 90160084